

BEFORE THE ARIZONA CORPORATION COMMISSION

IN THE MATTER OF THE APPLICATION OF)
ARIZONA PUBLIC SERVICE COMPANY FOR) DOCKET NO. E-10345A-03-0437
A HEARING TO DETERMINE THE FAIR)
VALUE OF THE UTILITY PROPERTY OF THE)
COMPANY FOR RATEMAKING PURPOSES,)
TO FIX A JUST AND REASONABLE RATE OF)
RETURN THEREON, TO APPROVE RATE)
SCHEDULES DESIGNED TO DEVELOP SUCH)
RETURN, AND FOR APPROVAL OF)
PURCHASED POWER CONTRACT)

DIRECT TESTIMONY

OF

MICHAEL J MAJOROS JR

**ON BEHALF OF THE
STAFF OF THE ARIZONA CORPORATION COMMISSION**

February 3, 2004

1 **Introduction**

2 **Q. Please state your name, position and business address.**

3 A. My name is Michael J. Majoros, Jr. I am Vice President of Snavelly King Majoros
4 O'Connor & Lee, Inc. ("Snavelly King"), an economic consulting firm located at
5 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

6 **Q. Please describe Snavelly King.**

7 A. Snavelly King was founded in 1970 to conduct research on a consulting basis into
8 the rates, revenues, costs and economic performance of regulated firms and
9 industries. The firm has a professional staff of 11 economists, accountants,
10 engineers and cost analysts. Most of its work involves the development,
11 preparation and presentation of expert witness testimony before federal and state
12 regulatory agencies. Over the course of its 33-year history, members of the firm
13 have participated in more than 500 proceedings before almost all of the state
14 commissions and all Federal commissions that regulate utilities or transportation
15 industries.

16 **Q. Have you prepared a summary of your qualifications and experience?**

17 A. Yes. Appendix A is a summary of my qualifications and experience. It also
18 contains a tabulation of my appearances as an expert witness before state and
19 Federal regulatory agencies.

20 **Q. For whom are you appearing in this proceeding?**

21 A. I am appearing on behalf of the staff ("Staff") of the Arizona Corporation
22 Commission ("ACC").

23 **Q. What is the subject of your testimony?**

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1 A. Depreciation is the subject of my testimony.

2 **Q. Do you have any specific experience in the field of public utility**
3 **depreciation?**

4 A. Yes. I and other members of my firm specialize in the field of public utility
5 depreciation. We have appeared as expert witnesses on this subject before the
6 regulatory commissions of almost every state in the country. I have testified in
7 over 100 proceedings on the subject of public utility depreciation and represented
8 various clients in several other proceedings in which depreciation was an issue
9 but was settled. I have also negotiated on behalf of clients in fifteen of the
10 Federal Communications Commissions' ("FCC") Triennial Depreciation
11 Represcription conferences.

12 **Q. Does your experience specifically include electric company depreciation?**

13 A. Yes. I have testified in thirty-one proceedings on the subject of electric company
14 depreciation, and I have prepared testimony in seven electric proceedings in
15 which depreciation was ultimately settled.

16 **Purpose of Testimony**

17 **Q. What is the purpose of your testimony?**

18 A. I have been asked to review the depreciation-related testimony and exhibits of
19 Arizona Public Service Company ("APS" or "the Company"). I was asked to
20 express an opinion regarding the reasonableness of the Company's depreciation
21 expense proposal and, if warranted, make alternative recommendations. I will
22 also address the Company's implementation of the Financial Accounting

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Standards Board's ("FASB") Statement of Financial Accounting Standards No. 143 ("SFAS No. 143").

APS' Depreciation-Related Proposal

Q. Please summarize APS' proposal.

A. Company witness Ms. Laura Rockenberger sponsors the Company's depreciation study and the resulting depreciation claim. The study was actually conducted by Mr. John F. Wiedmayer of Gannett Fleming and results in revised depreciation rates and amortization schedules producing a \$287.7 million depreciation and amortization expense based on APS' plant and accumulated depreciation balances as of December 31, 2002.¹ This, in turn, represents a \$3.0 million depreciation expense increase. Mr. Wiedmayer also prepared an addendum to the depreciation study setting forth depreciation rates for certain Pinnacle West Energy Corporation ("PWEC") production assets for which APS is seeking rate base treatment.²

In addition to the Company's depreciation proposal, Ms. Rockenberger sponsors the Company's implementation of the Financial Accounting Standards Board's Statement of Financial Accounting Standards No. 143. In its initial adoption of SFAS No. 143 "APS recorded a liability of \$219 million for its asset retirement obligations including accretion impacts; a \$67 million increase in the book value of the associated assets; and a net reduction of \$192 million in

¹ Direct Testimony of Laura Rockenberger ("Rockenberger"), page 18, lines 13-14.

² Rockenberger, page 14, lines 23-24 and page 15, lines 1-2.

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1 accumulated depreciation related primarily to the reversal of previously recorded
2 accumulated decommissioning and other removal costs relating to these
3 obligations. Additionally, APS recorded a regulatory liability of \$40 million for its
4 asset retirement obligations.”³ The \$40 million liability represents the cumulative
5 timing differences between the amounts previously recovered in regulated rates
6 in excess of the amount calculated under SFAS No. 143.”⁴ The Company is
7 requesting specific language in the Commission’s decision in this case approving
8 APS’ request that the application of SFAS No. 143 be revenue neutral in the rate
9 making process and that cost of removal for assets without an asset retirement
10 obligation continue to be reflected in the depreciation accrual and accumulated
11 depreciation.⁵

12 **Current Rates**

13 **Q. When were the Company’s present depreciation rates approved?**

14 A. APS’ present depreciation rates were approved in a February 14, 1995 letter
15 from the Arizona Corporation Commission, responding to APS’ request for
16 proposed depreciation changes.⁶ The submission for a change in depreciation
17 rates was based on an update of a 1992 study by Gannett Fleming, approved by
18 the ACC in Decision No. 58664, dated June 1, 1994.⁷

³ Rockenberger, page 21, lines 18–24.

⁴ Rockenberger, page 21, lines 18–24.

⁵ Id., page 22, lines 10-17.

⁶ Response to MJM 1-45. February 14, 1995 letter from Gary Yaquinto, Director, Utilities Division, Arizona Corporation Commission to William T. Post, Chief Operating Officer, Arizona Public Service Company.

⁷ Id.

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1 **Q. How are the present rates calculated?**

2 A. The Company's present rates for the Production, Transmission and Distribution
3 functions are straight-line remaining life rates.⁸ They include a \$5.6 million
4 additional depreciation provision for nuclear plant accounts, which was intended
5 to offset the reduction in expense caused by switching from the average service
6 life method (prior to the 1995 letter) to the remaining-life method (as approved in
7 the 1995 letter).⁹

8 **Q. Is APS proposing to continue to collect the additional provision for nuclear
9 plant depreciation in its proposal for this proceeding?**

10 A. No.¹⁰

11 **Summary and Conclusions**

12 **Q. What is your opinion regarding the Company's depreciation and SFAS No.
13 143 proposals?**

14 A. In my opinion, the Company's depreciation proposal is unreasonable because
15 the proposal produces an excessive depreciation expense which will, in turn, be
16 charged to ratepayers. APS' SFAS No. 143 proposal is also unreasonable
17 because it is inconsistent with the principles and fundamentals of SFAS No. 143
18 as well as the related accounting order of the Federal Energy Regulatory
19 Commission ("FERC") in Docket No. RM02-7, ("Order No. 631.")

⁸ The rates for Nuclear account 325 and the General plant accounts are calculated using the average service life method.

⁹ Id.

¹⁰ Response to MJM 2-77.

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1 **Q. What do you recommend?**

2 A. I recommend a \$240.3 million depreciation and amortization expense which
3 results in a \$44.3 million decrease rather than APS' \$3.0 million proposed
4 increase.¹¹

5 **Q. Why do you disagree with the Company's depreciation proposal?**

6 A. I have the following disagreements.

- 7 • The Company has overstated its recovery of production plant
8 decommissioning costs.
- 9 • The Company's proposed incorporation of future net salvage values in its
10 transmission, distribution and general depreciation rate calculations is
11 unreasonable because they increase the depreciation rates for inflated
12 estimates of costs that probably will not be incurred.
- 13 • Several of the Company's proposed lives in the transmission, distribution
14 and general plant functions are too short, thereby overstating the
15 associated depreciation expense.

16 **Q. Why do you disagree with the Company's SFAS No. 143 proposal?**

17 A. I disagree with the Company's SFAS No. 143 proposal because it has not
18 properly reflected the net salvage allowance it is proposing to charge to
19 ratepayers.

20 **Q. Have you accepted any of the Company's parameters?**

21 A. Yes, I have accepted several of the Company's proposed parameters.

¹¹ Exhibit____(MJM-3), Statement D, p. 1 of 1.

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1 **Q. Was your decision to accept these parameters passive or did you conduct**
2 **analysis to arrive at your decision?**

3 A. My decision to accept these parameters was not passive; I conducted substantial
4 analysis as will be discussed in several later sections of my testimony. Where I
5 have accepted the Company's proposals it was based on my own independent
6 analysis.

7 **Additional Studies**

8 **Q. Did you conduct any additional analyses or studies which are useful for**
9 **purposes of this proceeding?**

10 A. Yes. My firm prepared a nationwide study of the life spans of Steam Production
11 units in excess of 50 MW. We also conducted a study of life spans relating to
12 Other Production units. These studies, identified as Exhibit____(MJM-1) and
13 (MJM-2), can be used along with other information, to judge the reasonableness
14 of estimated production plant life spans.

15 **Q. Do your testimony and the related exhibits constitute a depreciation study?**

16 A. Yes, they do. Exhibit____(MJM-3) incorporates all of my analyses and calculations
17 and recommendations. It is followed by several explanatory exhibits.

18 **Depreciation Concepts**

19 **Q. What is depreciation expense?**

20 A. In summary, depreciation expense is a charge to operating expense to reflect the
21 recovery of a company's previously expended capital. Public utility depreciation
22 expense is typically straight-line over service life which results in an equal share

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1 of the cost of assets being assigned to expense each year over the service life of
2 the assets. A service life is the period of time during which depreciable plant
3 [and equipment] is in service.¹² Annual depreciation expense is a cost included
4 in a public utility's revenue requirement.

5 **Q. How is the annual depreciation expense calculated?**

6 A. Annual depreciation expense is calculated by applying a depreciation rate to
7 plant balances. The resulting expense (also called accrual) is charged, just as
8 any other expense, to the revenue requirement and from there it is charged to
9 the utility's customers.

10 **Q. Is it true that depreciation is a non-cash expense?**

11 A. Yes. Depreciation is a non-cash expense in contrast to payroll expense, for
12 example, which involves the current outlay of cash. That is, depreciation
13 expense does not involve a specific payment during the test-year. Both
14 depreciation and payroll are included as expenses in the income statement and
15 revenue requirement, but no cash flows out of the company for depreciation
16 expense. Instead of reducing the cash account, depreciation expense is
17 recorded on the income statement as an expense and simultaneously recorded
18 on the balance sheet in the accumulated depreciation account; which is shown
19 as an offset to plant in service.

20 **Q. What is the accumulated depreciation account?**

¹² Public Utility Depreciation Practices, August, 1996. National Association of Regulatory Utility Commissioners ("NARUC Manual"), p. 321.

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1 A. Accumulated depreciation (sometimes called reserve) is, in essence, a record of
2 the previously recorded depreciation expense; at any point in time, the
3 accumulated depreciation account represents the net accumulated amount of the
4 original cost of assets and net salvage that has been recovered to date. It can
5 be considered a measure of the depreciation recovered from ratepayers.

6 **Q. Does the fact that depreciation is a non-cash expense render it any less**
7 **legitimate than any other expense?**

8 A. Depreciation is a legitimate expense. However, since it is based on a substantial
9 amount of judgment and complex analytical procedures, the measurement of
10 depreciation and the calculation of the expense warrant careful consideration.

11 **Q. What is the objective of depreciation expense?**

12 A. For public utilities, the objective of depreciation is straight-line capital recovery.
13 As stated above, this is accomplished by allocating the original cost of assets to
14 expense over the lives of those assets through the application of depreciation
15 rates to plant balances.

16 **Q. How does APS determine its annual depreciation rates?**

17 A. APS' depreciation rates are founded upon three fundamental parameters: a
18 service life, a dispersion pattern and a net salvage ratio. APS used the
19 remaining life technique to compute its proposed rates.

20 **Q. Would you please explain how the rates were calculated?**

21 A. Yes. In order to understand remaining-life depreciation, it is useful to first
22 address whole-life depreciation.

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1 **Q. Please explain the whole-life technique.**

2 A. The following calculation shows a straight-line whole-life depreciation rate
3 assuming a 10-year average service life and zero ("0") percent net salvage.

Table 1

**Straight-Line Whole-Life Depreciation Rate
Assuming 10-Year Life and 0% Net Salvage**

$$\frac{100\%-(0\%)}{10 \text{ yrs.}} = 10.0\%$$

11
12 Each year the 10.0 percent depreciation rate would be applied to plant in service
13 to produce an annual depreciation expense.

14 **Q. What happens if you include net salvage in the calculation?**

15 A. I will use negative net salvage as an example. Negative net salvage is the net
16 cost of removal of the asset after completion of its service life. For the remainder
17 of the testimony I use the terms negative net salvage and cost of removal
18 interchangeably. Assume a negative 5 percent (-5%) net salvage ratio. The
19 equation above with a value for negative net salvage is as follows:

Table 2

**Straight-Line Whole-Life Depreciation Rate
Assuming 10-Year Life and -5% Net Salvage**

$$\frac{100\% - (-5\%)}{10 \text{ yrs.}} = 10.5\%$$

26
27 Negative net salvage increases the resulting whole-life depreciation rate from
28 10.0% to 10.5%.

29 **Q. Why does negative net salvage increase the depreciation rate?**

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A. It increases the depreciation rate because negative salvage is, in effect, added to the original cost of the plant. Instead of 100% (which represents the original cost of assets), the numerator becomes 105%. This is equivalent to capitalizing or adding the estimated cost of removal to the original cost of the asset.

Q. Please explain the remaining-life technique.

A. The remaining-life technique is similar to the whole-life technique, but it incorporates accumulated depreciation into the numerator of the equation, and the denominator becomes the remaining life rather than the whole life of the asset.

If the hypothetical 10-year asset is 3 years old, its remaining life would be 7 years ($10 - 3 = 7$). The accumulated depreciation account would be 31.5 percent of the original cost because the 10.5 percent depreciation rate from Table 2 would have been applied for three years ($3 \times 10.5\% = 31.5\%$). The remaining life depreciation rate would then be calculated as follows:

Table 3

**Straight-Line Remaining Depreciation Life Rate
Assuming 10-year Life, 7-year Remaining Life
And -5% Net Salvage**

$$\frac{100\% - (-5\%) - 31.5\%}{7 \text{ years}} = 10.5\%$$

Q. Please explain why the whole-life depreciation rate in Table 2 and the remaining life depreciation rate in Table 3 are both 10.5 percent?

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1 A. In these examples the remaining life depreciation rate and the whole-life
2 depreciation rates are the same (10.5 percent), because I have assumed that the
3 accumulated depreciation account is in balance. In other words, exactly the right
4 amount of depreciation (31.5 percent) has been collected in the past, based on a
5 continuation of the fundamental parameters, i.e., the 10-year service life and the
6 negative 5 percent net salvage ratio.

7 **Q. What would happen if either of these fundamental parameters were to**
8 **change?**

9 A. If either the service life or net salvage parameter changes during the life of the
10 plant, the accumulated depreciation account will be out of balance, and the
11 remaining life rate will be either higher or lower than whole-life rate depending on
12 the direction of the imbalance. That is because the Company will have collected
13 either too much depreciation or not enough depreciation in the past, given the
14 current estimates of lives or future net salvage.

15 **Q. Is there anything unique about public utility depreciation?**

16 A. Yes. There are three unique factors driving public utility depreciation rates.
17 First, public utility depreciation is based on a "group life" as opposed to the lives
18 of individual assets. Second, the cost of removing or disposing of an asset that
19 is retired from service is charged to the accumulated depreciation reserve, as
20 opposed to being recognized as an operating cost in the year incurred. Third,
21 the original cost of a retired asset is also recorded in the accumulated
22 depreciation reserve, as opposed to being written off in the year of the asset's

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1 retirement/disposal. Each of these factors affect the depreciation rates that are
2 ultimately determined for the group of assets that are recorded in plant accounts
3 designated by the FERC Uniform System of Accounts ("USOA").

4 **Q. Please explain the concept of group life depreciation.**

5 A. Depreciation expense is one of the primary cost drivers of public utility revenue
6 requirement calculations because these companies are capital intensive. An
7 excessive depreciation rate can unreasonably increase the utility's revenue
8 requirement and resulting service rates; thereby unnecessarily charging millions
9 of dollars to a utility's customers.

10 Given the capital intensity of the industry, it is impossible to track and
11 depreciate every single asset that a utility owns. Utilities own millions of assets,
12 represented by millions of dollars of investment. Public utility depreciation is,
13 therefore, based on a group concept, which relies on averages of the service
14 lives and remaining lives of the assets within a specific group.

15 These factors are necessarily estimates of the average service lives and
16 average remaining lives of groups of assets. These estimates are in turn based
17 on complex analytical procedures, which involve not only the age of existing and
18 retired assets, but also retirement dispersion patterns called "Iowa curves."

19 I will discuss all of these in more detail later in my testimony. The
20 important point to remember is that service life, average age and Iowa curves are
21 all used in the estimation of an average service life and average remaining life of

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1 a group of assets and are ultimately used to calculate the depreciation rate for
2 that group of assets.

3 **Q. Would you please relate these fundamentals to the issues in this**
4 **proceeding?**

5 A. Yes. In depreciation analysis it is axiomatic that the shorter the life, the higher
6 the resulting depreciation rate. Several of APS' proposed depreciation rates are
7 too high because they are based on lives which are too short. The following
8 table shows the impact of a shorter life.

9 **Table 4**

10 **Impact of Lives on Depreciation Rates**

11 30 year life = $100\%/30 = 3.3\%$

12 10 year life = $100\%/10 = 10.0\%$

13
14 The shorter the life, the higher the rate. If the life is too short, the resulting rate is
15 obviously excessive.

16 **Q. Is there any other reason that APS' depreciation rates are excessive?**

17 A. Yes, most of APS' proposed depreciation rates contain negative net salvage
18 allowances which collect too much for future cost of removal and thus are far too
19 negative. They result in excessive depreciation rates. The next table shows the
20 impact on depreciation rates of increasing the cost of removal ratio:
21

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Table 5

Impact of Increasing Cost of Removal Ratio

-5% ratio = $100 \% - (-5)/10 = 10.5 \%$

-50% ratio = $100 \% - (-50)/10 = 15.0 \%$

Increasing a cost of removal ratio from -5% to -50% increases the depreciation rate from 10.5% to 15.0%. If the estimated -50% cost of removal ratio is not supportable; obviously, the resulting 15.0% depreciation rate is excessive. The combination of these two factors, i.e., understated lives and overstated cost of removal ratios, compounds the excessive depreciation rate problem.

Excessive Depreciation

Q. What is an excessive depreciation rate?

A. An excessive depreciation rate is one that produces depreciation expense which is more than necessary to return a company's capital investment over the life of the asset.

Q. Have any courts addressed the concept of excessive depreciation?

A. Yes, the concept of excessive depreciation was explained by the U.S. Supreme Court in a landmark 1934 decision, Lindheimer v. Illinois Bell Telephone Company, as follows:

If the predictions of service life were entirely accurate and retirements were made when and as these predictions were precisely fulfilled, the depreciation reserve would represent the consumption of capital, on a cost basis, according to the method which spreads that loss over the respective service periods. But if the amounts charged to operating

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1 expenses and credited to the account for
2 depreciation reserve are excessive, to that
3 extent subscribers for the telephone service
4 are required to provide, in effect, capital
5 contributions, not to make good losses incurred
6 by the utility in the service rendered and thus to
7 keep its investment unimpaired, but to secure
8 additional plant and equipment upon which the
9 utility expects a return.

10
11 Confiscation being the issue, the
12 company has the burden of making a
13 convincing showing that the amounts it has
14 charged to operating expenses for depreciation
15 have not been excessive. That burden is not
16 sustained by proof that its general accounting
17 system has been correct. The calculations are
18 mathematical, but the predictions underlying
19 them are essentially matters of opinion. They
20 proceed from studies of the "behavior of large
21 groups" of items. These studies are beset
22 with a host of perplexing problems. Their
23 determination involves the examination of
24 many variable elements and opportunities for
25 excessive allowances, even under a correct
26 system of accounting, [are] always present.
27 The necessity of checking the results is not
28 questioned. The predictions must meet the
29 controlling test of experience.¹³
30

31 **Q. Are you providing this as a legal opinion?**

32 A. No. I provide this to illustrate that the concept of an excessive depreciation rate
33 is not new.

34 **Q. What is the effect of an excessive depreciation rate?**

35 A. Excessive depreciation rates produce excessive depreciation expense. In other

¹³ Lindheimer v. Illinois Bell Telephone Company, 292 U.S. 151, 168-170, 54 S.Ct. 658, 665-666 (1934).
(Emphasis added; footnote deleted.)

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1 words if an excessive depreciation rate is applied to the plant balance, it results
2 in excessive depreciation expense. Since depreciation expense flows dollar-for-
3 dollar into the revenue requirement, excessive depreciation expense results in an
4 excessive revenue requirement.

5 **Q. Who pays for excessive depreciation rates?**

6 A. Ratepayers pay for excessive depreciation rates.

7 **Q. Why are APS' depreciation rates excessive?**

8 A. As explained above, they are excessive for two fundamental reasons. First they
9 are based on lives which are too short; and second, they have been increased to
10 provide for an unsupportable allowance for future negative net salvage.

11 **Q. How will you address these issues?**

12 A. Ordinarily, I would discuss lives and life study approaches first. However, due to
13 the magnitude of the negative net salvage difference between the Company and
14 my analysis, I will discuss negative net salvage first.

15 **Net Salvage**

16 **Q. Did Mr. Wiedmayer include net salvage ratios in his depreciation rate**
17 **calculations?**

18 A. Yes.

19 **Q. Is net salvage a significant issue in this proceeding?**

20 A. Yes, it is.

21 **Q. Please explain why.**

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1 A. It is significant because Mr. Wiedmayer has bundled inappropriate cost of
2 removal factors in his proposed depreciation rates. If those rates are approved,
3 the result will be that current ratepayers will pay for future inflation to costs that
4 will not be incurred. In order to fully address this issue, I will approach it in the
5 following manner. First I will address SFAS No. 143 and asset retirement
6 obligations. This will be followed by a discussion of FERC Order No. 631. Next,
7 I will discuss production plant dismantlement costs. Finally, I will discuss the net
8 salvage ratios included in Mr. Wiedmayer's transmission, distribution and general
9 plant depreciation rates.

10 **Financial Accounting Standards Board's Statement of Financial Accounting**
11 **Standard No. 143**

12
13 **Q. What is the Financial Accounting Standards Board?**

14 A. The Financial Accounting Standards Board ("FASB") is a standards-setting body
15 for the public accounting profession.

16 **Q. What is SFAS No. 143?**

17 A. SFAS No. 143 is a recent FASB pronouncement concerning the appropriate
18 accounting for long-lived assets. Pursuant to SFAS No. 143 all companies
19 (including APS) must review all of their long-lived assets to determine whether or
20 not they have actual legal obligations to remove retired assets. For some plant
21 and equipment, public utilities have a legal obligation to remove the asset at the
22 end of the service life. These legal obligations for future removal are called asset
23 retirement obligations ("AROs"). For other assets, no such obligation exists.

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1 If a company does have an ARO, the net present value of the future
2 retirement cost is considered to be part of the original cost of the asset. It is
3 therefore capitalized (included in the original cost) and depreciated over the life
4 of the asset. Hence, for assets with AROs, the accumulated depreciation
5 account would equal the plant balance at the end of the asset's life. In other
6 words, when AROs exist total depreciation expense would incorporate the cost of
7 future removal. Total depreciation would equal the total recorded cost of the end
8 of the asset's life.

9 If, however, a company does not have such legal obligations, the future
10 cost of removal will not be capitalized and will not be included in depreciation
11 expense. Therefore, for assets without AROs, at the end of the asset's life, the
12 accumulated depreciation account will equal the plant balance because only the
13 original cost of the asset will have been depreciated. In other words, there is
14 symmetry between assets with and without AROs. In both cases, the
15 accumulated depreciation will equal the original cost of the asset at the end of its
16 life.

17 **Q. How are AROs measured?**

18 A. AROs are measured at their net present value, not their inflated future value.

19 **Q How are AROs recorded on the books?**

20 A. As stated above, AROs are capitalized as a cost of the related asset and
21 concomitantly recorded as a liability for those companies with a legal obligation
22 to remove a retired asset. Each year, as the liability increases due to inflation,

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1 the increase is charged to accretion expense and credited to the liability, but the
2 asset value remains the same. In other words, just as the original cost of the
3 asset does not increase, neither does the capitalized asset retirement cost.

4 **Q. What happens if a company does not have an asset retirement obligation**
5 **pursuant to SFAS No. 143?**

6 A. As explained above, if a company does not have such obligations, the future cost
7 of removal is not considered as a cost of the asset, and therefore it will not be
8 included in the company's depreciation expense on its general purpose financial
9 statements. SFAS No. 143, therefore, unbundles net salvage from depreciation
10 rates. It does this in two ways. Either by incorporating the net present value of
11 an ARO in the cost of the asset, or by excluding non-AROs from the depreciation
12 rate calculations.

13 **Q. What is the accounting impact of SFAS No. 143 for electric utilities?**

14 A. Under Generally Accepted Accounting Principles ("GAAP"), electric utilities will
15 be required to review all of their assets to determine if they have any AROs.
16 They will also be required to determine the amount of any prior cost of removal
17 collections relating to non-AROs that is now included in their accumulated
18 depreciation accounts. These latter amounts and any such future charges to
19 ratepayers will be recorded as a regulatory liability to ratepayers.

20 **Q. Has APS implemented SFAS No. 143?**

21 A. Yes. The Company implemented SFAS No. 143 on January 1, 2003.¹⁴

¹⁴ Rockenberger, page 19, line 4.

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1 **Q. Does the Company have any asset retirement obligations pursuant to SFAS**
2 **No. 143?**

3 A. Yes. Upon review, the Company found that the Palo Verde (including the Palo
4 Verde sale leaseback), Four Corners, Navajo and Childs Irving generating plants
5 had retirement obligations generally relating to final plant decommissioning or
6 removal costs based on regulatory or contractual requirements as estimated and
7 recorded as of January 1, 2003.¹⁵ APS also has some AROs related to
8 transmission and distribution plant, but as the timing of these obligations cannot
9 be determined, no ARO has been recorded.¹⁶

10 **Q. Has APS recorded any impacts related to SFAS No. 143 on its books?**

11 A. Yes. As discussed above, "APS recorded a liability of \$219 million for its asset
12 retirement obligations including accretion impacts; a \$67 million increase in the
13 book value of the associated assets; and a net reduction of \$192 million in
14 accumulated depreciation related primarily to the reversal of previously recorded
15 accumulated decommissioning and other removal costs relating to these
16 obligations."¹⁷

17 APS also recorded a regulatory liability of \$40 million for its asset
18 retirement obligations, representing the cumulative timing differences between

¹⁵ Rockenberger, page 19.

¹⁶ Id., page 20.

¹⁷ Id., page 21.

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1 the amounts previously recovered in regulated rates in excess of the amount
2 calculated under SFAS No. 143.”¹⁸

3 **Q. Why did APS record the \$40 million regulatory liability?**

4 A. According to Ms. Rockenberger, the purpose of the regulatory liability is “to make
5 the implementation of the new standard revenue neutral, so that the timing
6 differences in the accounting would not increase or decrease APS’ overall
7 revenue requirement.”¹⁹

8 **Q. Does the Company make any additional requests regarding the
9 implementation of SFAS No. 143 for asset retirement obligations?**

10 A. The Company has requested that the Commission insert the following specific
11 language in its decision in this proceeding:

12 The Commission approves APS’ request that the application
13 of SFAS No. 143 be revenue neutral in the rate making
14 process and authorizes APS to place all impacts to its
15 income statement caused by the adoption of SFAS No. 143
16 in regulatory accounts. Those impacts include the
17 cumulative adjustment as of January 1, 2003 and ongoing
18 expense recognition impacts.²⁰
19

20 **Q. Why would APS request such language?**

21 A. In my opinion, APS is requesting this language because it is aware that it does
22 not have AROs for a majority of its assets but it has a substantial amount future
23 inflated cost of removal included in its accumulated depreciation account and in

¹⁸ Rockenberger, page 21, lines 18–24.

¹⁹ Rockenberger, page 22.

²⁰ Rockenberger, page 22.

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1 its current and proposed depreciation rates. The elimination of this recovery in
2 accordance with the principle SFAS No. 143 will lead to a significant reduction in
3 APS' depreciation expense. Consequently, it seeks a revenue neutral
4 application of SFAS No. 143.

5 **Q. Do you agree with APS' request for revenue-neutral language?**

6 A. No.

7 **Q. Does the Company discuss its plans for the treatment of removal costs that**
8 **are unrelated to asset retirement obligations?**

9 A. Yes. The Company plans to continue to include these costs "in the calculation of
10 the depreciation accrual and accumulated depreciation in the same manner as it
11 was prior to January 1, 2003, consistent with current ratemaking treatment."²¹ In
12 fact, APS requests the Commission include specific language in its decision
13 related to this issue, as such:

14 The Commission also approves APS' request that removal
15 costs for assets that do not have an asset retirement
16 obligation continue to be reflected in the depreciation accrual
17 and accumulated depreciation.²²
18

19 **Q. Do you agree with the Company's treatment of these types of**
20 **removal costs?**

21 A. No. The Company's proposal violates the principles and fundamentals of current
22 Generally Accepted Accounting Principles ("GAAP") regarding cost, capital

²¹ Id., page 21.

²² Id., page 22.

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1 recovery, and cost of removal. APS' approach, which bundles future net salvage
2 ratios in depreciation rates, results in the anomalous result of an accumulated
3 depreciation account which exceeds the actual plant balance at the end of the
4 plant life as I explained in the depreciation concepts section.

5 **FERC Reporting**

6 **Q. Does APS file depreciation studies with FERC?**

7 A. No. APS has not filed depreciation studies with FERC in the last ten years and
8 [according to APS] there are no current FERC requirements to file depreciation
9 studies with FERC.²³

10 **Q. Are there any differences between the depreciation rates the Company**
11 **uses for FERC reporting and those it uses for ratemaking purposes?**

12 A. No. According to the response to MJM 1-54, "the Company uses the same
13 depreciation rates for FERC reporting and ratemaking purposes as it does for
14 intrastate reporting and ratemaking purposes."²⁴

15 **FERC Order No. 631**

16 **Q. What is the impact of SFAS No. 143 on electric regulatory accounting?**

17 A. The impact on regulatory accounting for electric utilities is that SFAS No. 143
18 evolved into FERC Order No. 631 in Docket RM02-7-000. FERC Order No. 631
19 resulted in changes to the USOA to incorporate the principle of SFAS No. 143.

20 **Q. How did SFAS No. 143 evolve into FERC Order No. 631?**

²³ Response to MJM 1-53.

²⁴ Response to MJM 1-54.

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1 A. SFAS No. 143 was initiated in 1994 as a result of a request by the Edison
2 Electric Institute. Subsequent to that initiation, the accounting community went
3 through several iterations of proposals and comments to finally arrive at SFAS
4 No. 143. FERC established Docket No. RM02-7-000 as a result of SFAS No.
5 143. This docket has included a Technical Conference, Comments, a Notice of
6 Proposed Rulemaking ("NOPR"), Additional Comments and ultimately, Order No.
7 631, on April 9, 2003. Exhibit____(MJM-4) is a document I wrote to track the
8 progress of SFAS No. 143 into FERC Order No. 631. It primarily addresses net
9 salvage as it relates to non-ARO assets, since that is the subject in dispute.

10 **Q. What is the thrust of Order No. 631?**

11 A. Order No. 631 essentially adopts SFAS No. 143 and then integrates it into the
12 Uniform System of Accounts.

13 **Q. Does Order No. 631 require electric utilities to review their long-lived assets**
14 **to determine whether they have any AROs?**

15 A. Yes. Order No. 631 adopts SFAS No. 143, which already obligates electric
16 utilities, among others, to review their long-lived assets to determine if they have
17 any AROs.

18 **Q. Is the Order No. 631 review the same as the review APS has already**
19 **performed under SFAS No. 143 in which it determined that it has AROs for**
20 **some of its production plant?**

21 A. Yes, it is.

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1 **Q. What are the implications of Order No. 631 in situations where electric**
2 **utilities do not have AROs?**

3 A. FERC Order No. 631 defines cost of removal allowances for which there is no
4 legal asset retirement obligation, as “non-legal retirement obligations.” Past and
5 future “non-legal AROs” must be specifically identified and accounted for
6 separately in the depreciation studies, depreciation expense and the
7 accumulated depreciation account.

8 In Order No. 631, FERC established new requirements for non-legal
9 AROs, as follows:

10 Instead, we will require jurisdictional entities to
11 maintain separate subsidiary records for cost of
12 removal for non-legal retirement obligations that
13 are included as specific identifiable allowances
14 recorded in accumulated depreciation in order to
15 separately identify such information to facilitate
16 external reporting and for regulatory analysis,
17 and rate setting purposes. Therefore, the
18 Commission is amending the instructions of
19 accounts 108 and 110 in Parts 101, 201 and
20 account 31, Accrued depreciation - Carrier
21 property, in Part 352 to require jurisdictional
22 entities to maintain separate subsidiary records
23 for the purpose of identifying the amount of
24 specific allowances collected in rates for non-
25 legal retirement obligations included in the
26 depreciation accruals.²⁵

27
28 **Q. Does FERC provide any additional insight as to the interpretation of these**
29 **new rules?**

30 A. Yes, FERC also states:

²⁵ FERC Docket No. RM02-7-000, Order No. 631, Issued April 9, 2003, Paragraph 38.

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Jurisdictional entities must identify and quantify in separate subsidiary records the amounts, if any, of previous and current accumulated removal costs for other than legal retirement obligations recorded as part of the depreciation accrual in accounts 108 and 110 for public utilities and licensees, account 108 for natural gas companies, and account 31 for oil pipeline companies. If jurisdictional entities do not have the required records to separately identify such prior accruals for specific identifiable allowances collected in rates for non-legal asset retirement obligations recorded in accumulated depreciation, the Commission will require that the jurisdictional entities separately identify and quantify prospectively the amount of current accruals for specific allowances collected in rates for non-legal retirement obligations."²⁶

Q. Does FERC make any policy calls concerning the appropriate treatment of the disposition of prior and future collections contained in these separate allowances?

A. No. FERC declines to make such calls on a policy basis. FERC will resolve the appropriate treatment of the dispositions of prior and future collections on a case-by-case basis. Specifically, FERC states:

"The Commission will decline to make policy calls concerning regulatory certainty for disposition of transition costs, external funds for amounts collected in rates for asset retirement obligations, adjustments to book depreciation rates, and the exclusion of accumulated depreciation and accretion for asset retirement obligations from rate base; these are matters that

²⁶ Id., Paragraph 39.

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1 are not subject to a one size fits all approach and
2 are better resolved on a case-by-case basis in
3 rate proceedings. The Commission is of the
4 view that utilities will have the opportunity to seek
5 recovery of qualified costs for asset retirement
6 obligations in individual rate proceedings. This
7 rule should not be construed as pregranted
8 authority for rate recovery in a rate
9 proceeding."²⁷

10
11 **Q. Does FERC's Order require anything new or more with respect to its**
12 **requirement for detailed depreciation studies?**

13 **A. No. FERC states:**

14
15 "Finally this rule requires nothing new and
16 nothing more with respect to the requirement for
17 a detailed study. Complex depreciation and
18 negative salvage studies are routinely filed or
19 otherwise made available for review in rate
20 proceedings. When utilities perform depreciation
21 studies, a certain amount of detail is expected. It
22 is incumbent upon the utility to provide sufficient
23 detail to support depreciation rates, cost of
24 removal, and salvage estimates in rates.45." ²⁸

25
26 And footnote 45 states:

27
28 "When an electric utility files for a change in its
29 jurisdictional rates, the Commission requires
30 detailed studies in support of changes in annual
31 depreciation rates if they are different from
32 those supporting the utility's prior approved
33 jurisdictional rate."²⁹

34
35 Thus, FERC recognizes distinctions between legal and non-legal AROs just as

²⁷ Id., Paragraph 64. (Emphasis added.)

²⁸ Id., paragraph 65.

²⁹ Id., footnote 45.

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1 SFAS No. 143 recognizes those distinctions. In fact, the amount resulting from
2 Order No. 631's requirement to identify previous amounts collected for non-legal
3 AROs should result in the same amounts as the SFAS No. 143 requirement to
4 establish a regulatory liability to ratepayers. It is also clear, that on a going-
5 forward basis, jurisdictional entities must be prepared to specifically identify and
6 justify any non-legal AROs that they propose to include in rates.

7 **Q. What is the most important aspect of Order No. 631?**

8 A. The most important aspect of Order No. 631 is its requirement to separate or
9 unbundle non-legal cost of removal allowances from depreciation rates.

10 **Q. How much prior collections are included in APS' accumulated depreciation**
11 **account?**

12 A. APS' response to MJM-82 indicates that it has already collected \$364.6 million
13 from its customers for future cost of removal.

14 **Q. Is APS proposing to include any additional future removal costs in its**
15 **depreciation rates?**

16 A. Yes. APS' depreciation rates are designed to collect an annual amount of about
17 \$31.6 million for future removal costs.³⁰ It would do this by bundling net salvage
18 ratios in depreciation rates. This amount would fluctuate based on changes in
19 plant balances.

20 **Q. Does APS' proposal comply with FERC Order No. 631?**

³⁰ Difference between APS' proposed depreciation expense with and without Gannett Fleming net salvage proposals.

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1 A. APS' proposal does not comply with FERC Order No. 631. APS has already
2 implemented SFAS No. 143. The removal costs it proposes to recover through
3 depreciation rates are "non-legal AROs". Order No. 631 requires that these be
4 accounted for separately as a specifically identifiable allowance. I have
5 estimated these amounts, but they are not set forth in specifically identifiable
6 allowances. They are bundled into depreciation rates.

7 **Q. What is your reaction to APS' filing?**

8 A. My reaction is that even though APS has implemented SFAS No. 143 and
9 apparently Order No. 631, it is proposing to charge much more to its ratepayers
10 for non-legal AROs than it would if it actually had legal obligations to remove
11 these assets.

12 **Q. Has APS been uniform in its approach to estimating these non-legal AROs?**

13 A. No. APS' removal costs for the production plant units were based on site-
14 specific estimates which Gannett Fleming then inflated to the anticipated
15 retirement date of each unit.³¹ The estimated removal costs for the transmission,
16 distribution and general functions were based on historical summaries. First, I
17 will discuss the production plant decommissioning estimates. Then, I will
18 address the transmission, distribution and general net salvage estimates.

19 **Production Dismantlement Costs**

20 **Q. Has APS built decommissioning costs for its production plant into its**
21 **depreciation rates?**

³¹ Attachment LLR-4, page II-31.

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1 A. Yes. APS has included negative net salvage ratios in its steam, nuclear and
2 other production plant depreciation rates. While the Company does not include a
3 net salvage ratio in its depreciation rates for hydraulic plant, it does request
4 specific decommissioning costs related to this plant.

5 **Q. Do you agree with APS' inclusion of these decommissioning costs in its**
6 **depreciation rates?**

7 A. I disagree with the Company's production plant decommissioning proposals for
8 its steam, nuclear and other plant. The Company has already implemented
9 SFAS No. 143 and recorded the impacts on its books. Any remaining
10 decommissioning should be related to non-legal AROs, and as will be discussed
11 below, should not be included in depreciation rates. Furthermore, as shown on
12 Schedule 1 of Attachment LLR-4, the Company has included a net salvage
13 component in the depreciation rates for plants it has identified as having AROs.
14 This could indicate a double count of decommissioning costs for these plants.

15 **Q. Please explain the Company's proposal for hydraulic plant.**

16 A. In 1999 the Company entered into an agreement to decommission the Childs-
17 Irving hydro plant and to restore the waters to Fossil Creek by 2004. Previously,
18 APS had intended to renew the plants' operating licenses for an additional 30
19 years. As such, the Company did not include decommissioning costs in the
20 previous depreciation study. APS took additional depreciation of over \$8 million
21 related to the decommissioning of these plants over the years 2000-2002. In the
22 current case, APS requests that the difference between the estimated

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1 decommissioning cost of \$13.2 million and the book reserve of \$7.9 million be
2 amortized over the upcoming two year period.³² The resulting annual amount of
3 \$2.7 million is included in the depreciation study. No other depreciation expense
4 is being collected for hydro plant.

5 **Q. Do you agree with the Company's handling of the hydro decommissioning**
6 **costs?**

7 A. I do not agree with the Company's treatment of hydro decommissioning costs. It
8 has AROs for the investment. I have, however, accepted the Company's
9 amortization because I believe it approximates the amount that would result from
10 the appropriate ARO treatment.

11 **Non-Production Plant Net Salvage Estimates**

12 **Q. What is net salvage?**

13 A. Plant and equipment is retired from service at the end of its useful life.
14 Sometimes the retired plant and equipment may be physically removed and can
15 be resold for value. This is called gross salvage. In more technical terms, gross
16 salvage is the amount recorded for the property retired due to the sale,
17 reimbursement, or reuse of the property. Cost of removal is the cost incurred in
18 connection with the retirement from service and the disposition of depreciable
19 plant.³³ Net salvage is the difference between gross salvage and cost of
20 removal.

³² Response to MJM 1-3.

³³ NARUC Manual, pages 320 and 317.

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Q. Does APS propose to charge net salvage to ratepayers for its non-production plant accounts?

A. Yes. APS has included negative net salvage ratios in most of its proposed transmission and distribution plant depreciation rates, as well as the depreciation rate for one of its general plant accounts. As explained in the depreciation concepts sections of this testimony, negative future net salvage ratios increase depreciation rates.

Q. How did APS estimate its proposed future net salvage ratios?

A. Mr. Wiedmayer prepared summaries of annual retirements and net salvage, which he used as a basis for his future net salvage proposals. The following table is a hypothetical example of Mr. Wiedmayer's net salvage studies.

Table 6

Hypothetical Net Salvage Study

<u>Year</u>	<u>Original Cost Retired Asset</u>	<u>Cost of Removal</u>	
		<u>(\$)</u>	<u>(%)</u>
(a)	(b)	(c)	(d)=(c)/(b)
1997	1,000	(500)	(50)%
1998	2,000	(1,500)	(75)
1999	2,500	(1,000)	(40)
2000	3,000	(2,500)	(83)
2001	<u>4,000</u>	<u>(5,000)</u>	<u>(125)</u>
Total	12,500	(10,500)	(84)%
3-year Avg.	3,167	(2,833)	(89)%
5-year Avg.	2,500	(2,100)	(84)%

Q. Please explain this table.

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1 A. The years in column (a) are the years in which the assets in column (b) were
2 retired. These assets had originally been placed in service several years before
3 they were retired. In other words they were added to plant in service several
4 years ago, they lived their service life, and then they were retired or withdrawn
5 from service. The cost of removal amounts in column (c) are the costs incurred
6 in connection with the retirement from service and the disposition of the assets.
7 In other words, an asset that originally cost \$4,000 several years earlier was
8 retired from service in 2001. It cost \$5,000 to retire and dispose of that asset in
9 2001. The ratios in column (d) are the cost of removal amount expressed as a
10 percentage of the original cost of the assets.

11 **Q. How did Mr. Wiedmayer use these figures to estimate his future net salvage**
12 **ratios?**

13 A. Mr. Wiedmayer considered rolling 3-year averages, the most recent 5-year
14 average and overall average in making his decision. He also adjusted his net
15 salvage estimates for some transmission and distribution plant accounts to
16 account for reuse of materials.

17 **Q. Why did Mr. Wiedmayer adjust his net salvage analysis to account for**
18 **reuse of materials?**

19 A. As described on page II-30 of Attachment LLR-4, "Many transmission and
20 distribution plant accounts experience high levels of reuse salvage, i.e., materials
21 returned to stores during the early portion of a group's life cycle." "However, as
22 the group ages, the ability to reuse materials decreases and ultimately ceases."

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1 “As a result of inflation, most of the original cost retired relates to relatively young
2 plant which can be reused. Thus, the analysis of gross salvage provides an
3 indication that only would be correct if such plant was capable of being reused
4 throughout its life cycle.”³⁴

5 **Q. How did Mr. Wiedmayer adjust his net salvage analysis for reuse salvage?**

6 A. Mr. Wiedmayer estimated the age beyond which plant will not be reused,
7 determined the percent surviving at that age and weighted the experienced gross
8 salvage indication by 100 percent less the percent surviving, the percent retired.

9 **Q. What was the effect of this adjustment?**

10 A. The overall effect of the adjustment was to change the net salvage percent for
11 each account adjusted from a positive figure to, in most cases, a negative figure
12 and thus increase the depreciation rate. Mr. Wiedmayer then used judgment to
13 assign a future net salvage percent to each of these accounts.³⁵

14 **Q. Do you agree with this adjustment?**

15 A. I do not agree with the adjustment. To be intellectually consistent, Mr.
16 Wiedmayer should have correspondingly lengthened the lives in these accounts.
17 However, my disagreement is a moot point as I do not agree with Mr.
18 Wiedmayer’s net salvage analysis as a whole. As will be discussed below, Mr.
19 Wiedmayer’s approach results in a mismatch of dollars, leading to unreasonable
20 net salvage ratios. Mr. Wiedmayer recognizes this mismatch in one area in his

³⁴ Attachment LLR-4, page II-30.

³⁵ Attachment LLR-4, page II-32.

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1 decision to adjust his salvage analysis. Furthermore, Mr. Wiedmayer's chosen
2 net salvage ratios do not reflect the results of his adjustment, in most cases they
3 are far too negative.

4 **Q. His reuse adjustment aside, does Mr. Wiedmayer's net salvage approach**
5 **result in an increase to depreciation rates?**

6 A. Yes, it does. Net salvage ratios developed in this fashion depend on the
7 relationship of the cost of removal as a percentage of the original cost of the
8 assets retired, as shown above. This relationship results in a negative net
9 salvage ratio which is bundled into the depreciation rate calculation as shown in
10 the concepts section of this testimony. Since the ratio is negative, it increases
11 the resulting depreciation rate. This is also demonstrated in the concepts
12 section.

13 **Q. Is this approach problematic?**

14 A. Yes. The hypothetical retirements shown above are in very old original cost
15 dollars. This approach is problematic due to the mismatch in the value of dollars
16 between the years the assets were installed and the years they are retired. For
17 example, assume that the \$4,000 of assets retired in 2001 were actually placed
18 in service in 1951 or 50 years ago. The cost of removal in 2001 dollars is
19 \$5,000, or 125 percent, of the 1951 addition.

20 **Q. Please explain what caused the result to be negative 125 percent.**

21 A. The result is negative 125 percent because the \$5,000 cost of removal has
22 experienced 50 years of inflation. If we assume the inflation rate has been 5

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1 percent annually, the cost of removal in 50-year old dollars is only \$436 or 11
2 percent of the original \$4,000 installation. Mr. Wiedmayer's approach, however,
3 shows 125 percent as a result of this mismatch. The same disparity would be
4 true for all other years in the example. There is a fundamental mismatch
5 between the dollars associated with the installation dates of the assets and the
6 dates they are removed from service.

7 **Q. How would Mr. Wiedmayer use this ratio?**

8 A. Mr. Wiedmayer would use a negative 125 percent ratio in the depreciation rate
9 calculation. As I explained in the concepts section, this approach is equivalent to
10 capitalizing 125 percent of the existing plant in service. The example above
11 addresses only retirements. But at the same time, as explained in the concepts
12 section, the actual plant balance has been growing for many reasons. The
13 hypothetical company has been making additions every year due to growth, and
14 these additions have also experienced inflation. Assume the current total plant
15 balance in this account is \$100,000,000. Mr. Wiedmayer would calculate
16 depreciation rates designed to collect \$225,000,000 from ratepayers, i.e.
17 \$125,000,000 more than the company spent on the plant, and this would be
18 based on a \$4,000 retirement.

19 **Q. Do APS' net salvage studies suffer from this mismatch?**

20 A. Yes, APS' net salvage studies suffer from a mismatch in the value of dollars
21 between the installation and removal dates of their retired assets. This mismatch
22 leads, and has lead in the past, to exorbitant current charges to current

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1 ratepayers for inflated future cost of removal. If such amounts are to be
2 recovered, only the present value should be recovered from current ratepayers
3 as is done for AROs.

4 **Q. Is there a simple explanation for the exorbitant current charges?**

5 A. Yes, APS' future net salvage ratios are inflated, but not reduced to their net
6 present value. They result in excessive cost of removal charges because these
7 inflated net salvage ratios are applied to current plant balances. Thus, current
8 ratepayers pay for inflated removal costs that are not expected to occur.

9 **Q. Is there a way to visualize this?**

10 A. Yes, consider the examples in the depreciation concepts section of this
11 testimony. If you recall, I showed the difference in depreciation rates resulting
12 from a negative 5 percent net salvage ratio versus a negative 50 percent net
13 salvage ratio. It increased the resulting rate substantially. If the actual cost of
14 removal in today's dollars is only 5 percent, then the increased depreciation rate
15 resulting from the inclusion of future inflation results in today's ratepayers being
16 charged for inflation that has not even occurred. The proper approach is to use
17 the negative 5 percent present value, not the negative 50 percent inflated value,
18 of the cost of removal.

19 **Q. How much future net salvage is incorporated in the Company's**
20 **depreciation request?**

21 A. Because the amount varies with changes in plant balances, it is difficult to
22 determine the precise amount of net salvage. I estimate however, that there is a

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1 minimum of \$31.6 million of annual **negative** net salvage charges included in
2 APS' overall depreciation request.

3 **Q. How much actual net salvage has the Company been experiencing?**

4 A. Over the five years ending 2002 the Company has experienced \$1.1 million in
5 **positive** net salvage on average. This is shown in the net salvage section of
6 Exhibit____(MJM-3).

7 **Q. What do you make of the level of cost of removal in the Company's**
8 **proposal?**

9 A. The Company is proposing to collect approximately \$31.6 million annually for a
10 cost which averages to a **positive** \$1.1 million annually. That is a substantial
11 mismatch.

12 **Q. Are you familiar with APS' approach?**

13 A. Yes. In the past, many utilities have used this approach. Furthermore, it seems
14 to be the recommended approach in the NARUC's 1996 Public Utilities
15 Depreciation Practices Manual. On the other hand, the manual also states:

16 "Some commissions have abandoned the
17 above procedure [gross salvage and cost of
18 removal reflected in depreciation rates] and
19 moved to current-period accounting for gross
20 salvage and/or cost of removal. In some
21 jurisdictions gross salvage and cost of removal
22 are accounted for as income and expense,
23 respectively, when they are realized. Other
24 jurisdictions consider only gross salvage in
25 depreciation rates, with the cost of removal
26 being expensed in the year incurred."³⁶
27

³⁶ NARUC Manual, page 157.

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1 The NARUC depreciation manual further opines on the underlying rationale for
2 treating removal cost as a current-period expense, instead of incorporating it in
3 depreciation rates:

4 "It is frequently the case that net salvage for a
5 class of property is negative, that is, cost of
6 removal exceeds gross salvage. This
7 circumstance has increasingly become
8 dominant over the past 20 to 30 years; in some
9 cases negative net salvage even exceeds the
10 original cost of plant. Today few utility plant
11 categories experience positive net salvage; this
12 means that most depreciation rates must be
13 designed to recover more than the original cost
14 of plant. The predominance of this
15 circumstance is another reason why some
16 utility commissions have switched to current-
17 period accounting for gross salvage and,
18 particularly, cost of removal."³⁷
19

20 Setting aside ratemaking, one of the mechanical problems with this approach is
21 that it can result in a depreciation reserve actually exceeding the gross plant
22 balance. That is because, as I explained in the depreciation concepts section,
23 the depreciation rate is more than necessary to fully depreciate the plant.
24 Therefore, at the end of its life, the accumulated depreciation account exceeds
25 the plant account balance. This is one of the reasons I believe that APS'
26 approach is inconsistent with fundamentals and principles of current practices
27 regarding cost, capital recovery, and cost of removal. The accumulated
28 depreciation and depreciation expense should be designed to recover the

³⁷ Id., page 158.

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1 original costs, not something more.

2 **Separation**

3 **Q. What do you recommend?**

4 A. First, since these are “non-legal” AROs, they must be accounted for as
5 specifically identified allowances within depreciation expense and accumulated
6 depreciation. In other words, they must be separated from other depreciation
7 expenses.

8 **Measurement**

9 **Q. How should these allowances be calculated?**

10 A. I recommend the Pennsylvania Public Utility Commission’s normalized net
11 salvage allowance approach to determine the annual amount of the allowance.
12 This is based on the average of the most recent 5 years worth of actual net
13 salvage activity shown in APS’ depreciation study. Net salvage is treated just
14 as any other normalized expense, except that it is charged to accumulated
15 depreciation. The Company is ensured full recovery of its annual costs, and
16 ratepayers are not required to pay for estimated future inflation.

17 This approach has the added benefit that it is simple, straight-forward and
18 easy to implement. It conforms to FERC Order No. 631 in that the net salvage
19 allowance is a specifically identifiable amount that can be separately accounted
20 for in depreciation expense and the accumulated depreciation account.
21 Furthermore, it does not treat non-legal AROs as if they were legal AROs. Using
22 the Company’s data as reported in their FERC Form 1 reports, the normalized

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1 net salvage allowance amount would be positive \$1.1 million. This is because
2 APS actually experiences positive net salvage on average.

3 **Q. How did you arrive at the positive \$1.1 million annual net salvage**
4 **allowance?**

5 A. That is the average of the most recent 5-years worth of actual net salvage activity
6 reported by the Company in their 1998 through 2002 FERC Form 1 reports³⁸, as
7 shown in the Net Salvage Section of Exhibit____(MJM-3). The positive \$1.1
8 million allowance is actually a normalized allowance.

9 **Q. Do you recommend reducing the Company's depreciation expense by the**
10 **\$1.1 million net salvage allowance**

11 A. No, I do not. While the Company has been experiencing positive net salvage on
12 average for many years, it appears that a substantial portion of the positive net
13 salvage is actually "reuse". For this reason, I am recommending a zero ("0") net
14 salvage allowance in this proceeding.

15 **Q. Please summarize your net salvage recommendations.**

16 A. First , I recommend rejecting APS' request to include \$31.6 million of cost of
17 removal in determining the depreciation rates for its plant accounts. The
18 Company has already collected \$346.6 million for removal costs it has not

³⁸ FERC Form 1 reports were used to get the most up-to-date information. Mr. Wiedmayer's net salvage data only covered up to 2001. The amounts for 1998-2001 do not match Mr. Wiedmayer's amounts exactly, but they are close.

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1 incurred.³⁹ This resulted from the inclusion of inflated future net salvage ratios in
2 prior depreciation rates.

3 Second, APS proposes to continue to collect \$31.6 million more each year
4 even though actual average expense is a positive \$1.1 million. Again, this
5 mismatch is caused by APS' request for additional inflated future net salvage
6 ratios in its new proposed depreciation rates.

7 APS' net salvage request amount is not specifically identifiable; it can only
8 be estimated, since it is bundled into APS' proposed depreciation rates, and it will
9 change each year as plant balances change. Considering these numbers in light
10 of SFAS No. 143 and FERC's Order No. 631, it is impossible to even rationalize
11 APS' \$31.6 million request.

12 As an alternative, I am recommending an unbundled specific identifiable
13 net salvage allowance that can be included as a component of depreciation
14 expense and recorded in accumulated depreciation. Due to the Company's
15 collection of positive net salvage on average, this allowance should be \$0. This
16 approach will separately identify such information to facilitate external reporting,
17 regulatory analysis, and for rate setting purposes. My recommendation is
18 consistent with paragraphs 36 and 38 of the FERC's Order No. 631 in its Docket
19 No. RM02-7-000, issued April 9, 2003.

20 **Q. What significant numbers are involved in the net salvage issue?**

³⁹ Response to MJM 2-82.

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A. In my opinion there are three very significant numbers. The first is the \$354.6 million APS has already charged to customers. The second is the amount of inflated estimated future cost of removal bundled in Mr. Wiedmayer's depreciation rates for all functions, i.e., including production. The third is its actual recent experience. These amounts are listed below:

Table 7

<u>Net Salvage Amounts</u>	<u>Annual Amount</u>
Included in Depreciation Reserve	\$ 354.6 million
Bundled in Wiedmayer Rates	\$ 31.6 million
Actual Recent Experience	- \$ 1.1 million

The Commission can use these three numbers to judge the reasonableness of the specific identifiable annual allowance it grants to the Company. In my opinion, the allowance should be \$0. To grant the \$31.6 million would be tantamount to providing APS with \$31.6 million of additional before-tax return on equity each year.

Q. Does the 5-year average allowance approach you are recommending result in the abandonment of accrual accounting?

A. No. Accrual accounting is the recognition of revenue when earned and expenses when incurred. SFAS No. 143 and Order No. 631 preclude recording AROs for non-legal retirements because there is no legal obligation to incur such costs. Mr. Wiedmayer is attempting to accrue an expense for which APS has no liability. Consider that GAAP is founded upon accrual accounting, and SFAS No. 143 is GAAP.

Q. Have you made any similar recommendations in other proceedings?

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1 A. Yes, in two recent cases the New Jersey Board of Public Utilities actually
2 endorsed my testimony regarding SFAS No. 143. For example, in a recent case
3 involving Rockland Electric Company the Administrative Law Judge accepted my
4 position:

5 RECO calculates its test year depreciation
6 expense to be \$5.194 million. RECO ib 128.
7 RECO 30, Page 28-29. RECO 11A, Exhibit P-
8 2, Page-11. The Ratepayer Advocate disputes
9 the Company's figure and proposes a
10 depreciation expense level of \$3,864,000. Rib-
11 74. Ratepayer Advocate witness Majoros also
12 recommended that the amortization of the
13 Theoretical Reserve Difference should be
14 \$1.103 million rather than the company's
15 proposed amortization amount of \$588,000.
16 Ratepayer Advocate would exclude
17 depreciation of the enhanced service reliability
18 program and depreciation of post-test year
19 plant. R-51. RJH-17.

20
21 Staff determined the depreciation
22 expense to be \$3,971,000. Sib Exhibit P-2,
23 Schedule 13-14. Staff added a 10-year
24 average net salvage of \$150,000 to the total of
25 \$3,821,100. Sib 74.

26
27 The main controversy in the depreciation
28 issue concerns net salvage and cost of removal
29 and the interpretation of Statement of Financial
30 Accounting Standards No. [143]. SFAS 143,
31 paragraph B73. RECO rb Appendix 15.

32
33 Ratepayer Advocate witness Michael J.
34 Majoros expressed his opinion that the
35 company's depreciation proposal was
36 unreasonable. In his pre-filed testimony
37 Witness Majoros claims the Company's
38 proposal will produce excessive depreciation
39 and increase the revenue requirement. He
40 also states the company's proposal is

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1 inconsistent with current thinking regarding
2 cost, capital recovery and net salvage,
3 particularly the cost of removal component of
4 net salvage. R-36, Page 3. He traces the
5 alleged excessive depreciation to a request for
6 negative net salvage, which he claims, is
7 unreasonable. R36-4. This results in an
8 excessive revenue requirement. R-36-4.
9 Witness Majoros recommends a depreciation
10 expense of \$3,863,900. R-36-20.

11
12 RECO witness Hutcheson disagrees
13 with Mr. Majoros proposal and alleges that
14 Majoros approach is a results driven exercise
15 designed to under state depreciation rates, that
16 he has pushed the recovery of net salvage far
17 out into the future thereby relieving rate payers
18 who benefit from the plant serving them today
19 from any cost responsibility for retirement and
20 removal of such plant. It imposes a cost on
21 customers who never benefited from the plant
22 to pay for its removal.

23
24 Staff concurs in part with the Ratepayer
25 Advocate, supporting the intellectual
26 foundation of FAS143, which supports
27 “unbundled” depreciation rates, rates that
28 exclude embedded cost of removal provisions.
29 Staff would favor a cost of removal expense
30 based upon a 10-year window of actual
31 experience rather than the 5-year average
32 used by the Ratepayer Advocate. Sib-74.
33 Staff supports a \$150,000 annual negative net
34 salvage provision. Staff recommends a test
35 year depreciation expense of \$3,971,000.

36
37 I **FIND** that the Staff’s test-year depreciation
38 expense of \$3,971,000 to be reasonable.⁴⁰
39

⁴⁰ I/M/O Rockland Electric Company, OAL Docket Nos. PUC 07892-02 and PUC 09366-02, BPU Docket Nos. ER02080614 and ER02100724, (Initial Decision, June 10, 2003), p. 47-49.

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1 The Board of Public Utilities further endorsed the position, modifying only the
2 amortization period for the reserve excess:

3
4 Based on our review of the extensive
5 record in this consolidated proceeding, the
6 Board has determined that the Initial Decision,
7 subject to certain modifications, which will be
8 set forth herein, represents an appropriate
9 resolution of this proceeding. Accordingly,
10 except as specifically noted below, and as will
11 be further explained in a detailed Final
12 Decision and Order which shall be issued, the
13 Board HEREBY ADOPTS and incorporates by
14 reference as if completely set forth herein, as a
15 fair resolution of the issues in this consolidated
16 proceeding, the Initial Decision.⁴¹

17
18 All the parties in the base rate case
19 agree that there is a significant excess
20 depreciation reserve. The Company proposed
21 a 20-year amortization of its calculated reserve
22 excess of \$11.8 million. The RPA claimed the
23 proper reserve excess was \$22.1 million,
24 based upon the Company's asset lives, but
25 excluding the Company's future net salvage
26 assumptions from the depreciation rates. The
27 RPA accepted the Company's proposal of a
28 20-year amortization. Both Staff and the ALJ
29 adopted the RPA's recommendation. The
30 Board HEREBY MODIFIES the Initial Decision
31 so that the RPA's recommended level of
32 excess reserve is amortized back to ratepayers
33 over 10 years. The Board finds this to be an
34 appropriate action in order to offset the
35 increase associated with the deferred balances
36 that were incurred over the 4-year transition
37 period, as well as the increase in BGS charges
38 for current service.⁴²

⁴¹ I/M/O Rockland Electric Company, BPU Docket Nos. ER02080614 and ER02100724, Summary Order, July 31, 2003, p. 2.

⁴² Id., page 3, item 3.

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1
2 In a separate proceeding involving Jersey Central Power & Light Company, the
3 Board agreed with my position:

4 Depreciation Expense. The Company is
5 requesting a net depreciation expense
6 annualization adjustment of \$1,515,000 and
7 total annualized depreciation expenses of
8 \$114,547,000. The Company maintains that it
9 is complying with the terms of a June 27, 1996
10 stipulation ("Final Stipulation") approved by the
11 Board, by updating the book depreciation rate
12 computations annually for plant additions,
13 retirement, transfers and adjustments and
14 keeping the negative net salvage rate
15 percentages and depreciation service lives
16 consistent with the separate Stipulation of
17 Settlement of Depreciation Rates, also dated
18 June 27, 1996, which was also approved by
19 the Board as part of the Final Stipulation.
20 *I/M/O the Petitions of Jersey Central Power &*
21 *Light Company for Approval of an Increase in*
22 *its Levelized Energy Adjustment Charge,*
23 *Demand Side Factor, Implementation of a*
24 *Remediation Adjustment Clause (RAC) Other*
25 *Tariff Changes, Recovery of Crown/Vista and*
26 *Freehold Buyout Costs, Changes in*
27 *Depreciation Rates, Settlement of Phase 1 of*
28 *the Board's Generic Proceeding on the*
29 *Recovery of NUG Capacity Payments, Docket*
30 *Nos. ER95120633, ER95120634,*
31 *EM95110532, EX93060255 and EO95030398,*
32 *(March 24, 1997). The Board HEREBY*
33 *FINDS, consistent with the recommendations*
34 *of the RPA and Staff, that the Company's*
35 *inclusion of net negative salvage value in*
36 *depreciation rates is inappropriate and instead,*
37 *HEREBY ADOPTS utilization of a net salvage*
38 *allowance of \$4.8 million which is the cost of*
39 *removal reflected in the Company's test-year*
40 *budget for transmission, distribution and*
41 *general plant. Accordingly, the Board*
42 *HEREBY ADOPTS a deprecation expense*

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1 in the amount of \$77,146,000.⁴³

2
3 **Q. Have any other states adopted a 5-year net salvage allowance approach?**

4 A. Yes. As I stated earlier the 5-year rolling net salvage allowance approach is used
5 by the Pennsylvania Public Utility Commission.⁴⁴ This procedure was also
6 recently adopted by the Missouri PSC in at least two cases in that state⁴⁵, and on
7 a trial basis by the Kentucky PSC in two recent cases.⁴⁶ The net salvage
8 allowance approach ensures that the Company recovers the net present value of
9 its actual cost, but eliminates the inclusion of future inflation in depreciation rates.

10 **Q. Does this conclude your discussion of net salvage?**

11 A. Yes, I will now discuss life studies.

12 **Life Study Methods**

13 **Q. Please describe life analysis and life estimation.**

14 A. Life analysis is the process of estimating how long plant has lived in the past.
15 Life estimation is the process of estimating how long the existing plant will live in
16 the future. Mr. Wiedmayer used two basic methods: the life span method and
17 the retirement-rate actuarial method. The life span method was used for the
18 Production Plant functions and the retirement-rate method was used for the

⁴³ I/M/O Jersey Central Power & Light Company, BPU Docket Nos. ER0208056, ER0208057, EO02070417 and ER02030173, Summary Order, August 1, 2003, p. 6.

⁴⁴ See Penn Sheraton et. al. v. Pennsylvania Public Utility Commission, 198 Pa. Super. 618, 184 A. 2d. 234 (1962).

⁴⁵ I/M/O Laclede Gas Company's Tariff to Revise Natural Gas Rate Schedules, Case No. GR-99-315, Second Report and Order, Issued June 28, 2001; I/M/O Empire District Electric Company's Tariff Sheets etc., Case No ER-2001-299, Report and Order, Issued September 20, 2001.

⁴⁶ I/M/O The Application of Jackson Energy Cooperative for an Adjustment of Rates, Case No. 2000-373, Order Issued May 21, 2001; and I/M/O Adjustment of Rates of Fleming-Mason Cooperative, Case No. 2001-00244, Order Issued August 7, 2002.

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1 Transmission, Distribution and General functions.

2 **Q. What is the life span method?**

3 A. The life span method is based on the premise that all plant within a property
4 group will retire concurrently a specific number of years after the initial
5 placement. There may be interim additions and retirements; however, all plant is
6 assumed to be subject to a “final retirement.”

7 Chapter X of the NARUC Manual addresses the life span method. It
8 stresses that the final retirement date is the most important factor in the
9 determination of a depreciation rate using the life span method.⁴⁷ The NARUC
10 Manual requires consideration of several factors, including economic studies,
11 retirement plans, forecasts, technological obsolescence, adequacy of capacity
12 and competitive pressure in order to develop an informed estimate of the final
13 retirement date.⁴⁸ The NARUC Manual elaborates on the need for the
14 consideration of these factors as follows:

Economic Studies and Retirement Plans

15 Retirement plans for utility properties are
16 supported by various kinds of studies, including
17 economic analyses. It is critical that this vital
18 information be considered; otherwise the [life
19 span] study is analogous to a building which is
20 structurally well built from the ground up but
21 lacking a sound and proper foundation.
22 Retirement decisions should be based on sound
23 engineering and economic principles and
24 practices so that management may be confident
25
26
27

⁴⁷ NARUC Manual, p. 146.

⁴⁸ Id.

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1 that the planned retirement of existing plant and
2 approval of new investment are the most
3 economical actions.⁴⁹
4

5 The relevance of this quotation will become evident in my discussion of the
6 Company's steam production plant depreciation rates.

7 **Q. What is the retirement rate method?**

8 A. The retirement rate method is an actuarial technique used to study plant lives,
9 much like the actuarial techniques used in the insurance industry to study human
10 lives. It requires a record of the dates of placement (birth) and retirement (death)
11 for each asset unit studied. It is the most sophisticated and reliable of the
12 statistical life analysis methods in that it relies on the most refined level of data.
13 Aged retirements and exposures data from a company's records are used to
14 construct observed life tables ("OLT"). These are then smoothed and extended
15 by fitting, using least-squares analysis, to a family of 31 predefined survivor
16 curves ("Iowa Curves") using varying life assumptions. The process continues
17 until a best fit life is found for each curve. Numerous interactive calculations are
18 required for a retirement rate analysis.

19 **Production Plant Life Span Depreciation Rate Calculations**
20

21 **Q. How did Mr. Wiedmayer calculate production plant depreciation rates?**

22 A. Mr. Wiedmayer used the life span method.

23 **Q. Please explain the life span method.**

⁴⁹ Id. (Emphasis added).

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1 A. The life span method is actually a procedure to calculate an average service life
2 and average remaining life for a property group. It is based on the assumption
3 that a property group is comprised of a small number of large units subject to
4 concurrent terminal (final) retirement. The period between the original installation
5 and the terminal retirement date is the life span. The period between the study
6 date and the terminal retirement date is the remaining life span. The life span
7 method also recognizes "interim" additions and retirements prior to the terminal
8 date. Importantly, however, interim additions are not considered in the
9 depreciation base or depreciation rate until they occur.⁵⁰ The life span method
10 has obvious intuitive appeal. The method also has limitations and strenuous
11 rules for its application.

12 **Q. Do you agree with the Company's use of the life span method?**

13 A. Not necessarily. However, I am not opposing the use of it in this proceeding.

14 **Q. What terminal retirement years is the Company proposing for its**
15 **production plant investment?**

16 A. The Company's proposed terminal retirement years are shown on Statement E of
17 Exhibit___(MJM-3), which is my depreciation study.

18 **Q. Are these terminal retirement years important?**

19 A. Yes. The terminal (final) retirement year is the most important factor in the
20 determination of a depreciation rate using the life span method.

⁵⁰ Id., p. 142.

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1 **Q. Do you disagree with the terminal retirement years that Mr. Wiedmayer is**
2 **proposing?**

3 A. No. I have accepted Mr. Wiedmayer's terminal retirement years based on my
4 own independent analysis. I am including this detailed discussion so that the
5 Commission can understand my reasoning for accepting APS' proposal.

6 **Q. What is the viewpoint of NARUC on the subject of terminal retirement**
7 **years?**

8 A. In August 1996, NARUC issued an updated version of its Public Utility
9 Depreciation Practices Manual ("NARUC Depreciation Practices Manual").
10 Chapter X of the manual addresses the life span method. It stresses that the
11 final retirement date is the most important factor in the determination of
12 depreciation rate using the life span method. The NARUC Depreciation
13 Practices Manual requires consideration of several factors, including: economic
14 studies, retirement plans, forecasts, technological obsolescence, adequacy of
15 capacity and competitive pressures, in order to develop an informed estimate of
16 the final retirement date.⁵¹ The NARUC Depreciation Practices Manual
17 elaborates on the need for the consideration of these factors as follows:

Selecting Retirement Dates

18 As indicated in the above discussion, the final retirement date is
19 the most important factor in the determination of a depreciation
20 rate for life span properties. Therefore, an informed estimate of
21 the final retirement date is essential to ensure adequate
22 recognition of depreciation over the life of the property. Several
23 factors are considered in selecting retirement dates, e.g.
24

⁵¹ NARUC Depreciation Practices Manual, page 146.

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1 economic studies, retirement plans, forecasts, technological
2 obsolescence, adequacy of capacity and competitive pressure.⁵²
3
4

5 **Q. What life spans is Mr. Wiedmayer proposing for his depreciation study?**

6 A. The Terminal Retirement Years table in Exhibit____(MJM-3) also shows Mr.
7 Wiedmayer's proposed life spans and remaining life spans. Mr. Wiedmayer
8 proposed life spans range from 51 to 62 years for Steam Production units, 40
9 years for Nuclear Production units, 88 to 95 years for Hydraulic Production units
10 and 45 to 55 for Other Production units. On average Mr. Wiedmayer proposes
11 56.5 years for the Steam Production plant.

12 **Q. Does the Company have any of the studies, plans, or forecasts specified in**
13 **the NARUC depreciation practices manual to support any of its terminal**
14 **retirement year and life span estimates?**

15 A. Data request MJM 1-11, attached as Exhibit____(MJM-5) addressed this issue.
16 According to the Company, "APS does not maintain the information requested in
17 the question in the form outlined in NARUC Public Utility Depreciation
18 Practices."⁵³ The response goes on to note that the lives for Four Corners 1-3
19 and Navajo were tied to the underlying lease terms. The lives for Four Corners
20 4-5 were tied to the ARO probability for retirement of these units. Other steam
21 production lives were extended based on engineers' estimates, or remained the
22 same as the currently approved life. The life of the nuclear plant reflects the

⁵² Id.

⁵³ Response to MJM 1-11.

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1 license period and the lives of the hydraulic plants reflect the scheduled
2 decommissioning date of 2004.

3 **Q. Did you independently test the reasonableness of the Company's life**
4 **spans?**

5 A. Yes. I relied on a National Study of U.S. Steam Generating Unit Lives – 50 MW
6 and Greater ("National Study") conducted by my firm. This study, included as
7 Exhibit___(MJM-1) uses analytical techniques generally accepted in the utility
8 industry and a database maintained by the U.S. Department of Energy.⁵⁴ The
9 study concludes that U.S. Steam Generating Units 50 MW or greater are
10 experiencing average life spans of approximately 60 years and that these spans
11 are lengthening almost on a year-to-year basis.

12 **Q. Has your firm also conducted National Studies of other production unit**
13 **retirements?**

14 A. Yes. We have also studied national retirements of Other Production units. We
15 employed Energy Information Administration Form 860 for all units designated as
16 Jet Engine (JE), Combustion Turbine (CT), Gas Turbine (GT) and Internal
17 Combustion (IC). The following table shows the composition of the database.
18

⁵⁴The study is an actuarial retirement rate analysis, using the Energy Information Agency's Form 860 data base of aged generating unit retirements and exposures. A full band (1900-2000) and both rolling band and shrinking band analyses were conducted.

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Table 8

Type of Peaking Unit

	<u>JE</u>	<u>GT</u>	<u>IC</u>	<u>CT</u>	<u>TOTAL</u>
Operable	129	1,354	2,814	107	4,407
Retired	<u>1</u>	<u>,116</u>	<u>1,443</u>	<u>0</u>	<u>1,559</u>
TOTAL	130	1,470	4,257	107	5,963

These technologies are in various stages of introduction as evidenced by the virtual lack of unit retirements in the JE and CT classifications. What they have in common, however, is the way that they are used. All are used primarily to meet short-term peaks in demand. Our study is included as Exhibit____(MJM-2). It indicates lives of approximately 46 years at a minimum which have lengthened in recent years to as long as 56 years.

Q. What are your conclusions based on your National Life Studies?

A. I conclude that Mr. Wiedmayer's proposed life spans for the Steam and Other Production functions are reasonable. This, combined with the Company's response to MJM 1-11 leads me to accept them, even though Mr. Wiedmayer states, "the estimated retirement dates should not be interpreted as commitments to retire these plants on these dates, but rather, as reasonable estimates subject to modification in the future as circumstances dictate."⁵⁵ Otherwise I would have recommended that the life span method not be used for APS. Had I done so, the resulting depreciation rates would have been substantially lower since there would not have been an assumed finite retirement date for each unit.

⁵⁵ Attachment LLR-4, page II-29.

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1 **Q. Have you addressed APS' nuclear depreciation rates?**

2 A. No. Only to the extent of interim net salvage.

3 **Transmission, Distribution and General Functions**

4 **Q. How did Mr. Wiedmayer determine his estimated service lives for these**
5 **functions?**

6 A. Typically, service life estimates start with actuarial or semi-actuarial studies of
7 historical plant information. These studies provide a statistical expression of the
8 average service lives and retirement patterns (dispersion) that have actually
9 been experienced in the past.

10 Mr. Wiedmayer used the actuarial retirement rate approach to study plant
11 history. This approach related aged retirement data to the amount of plant
12 exposed to retirement during historical age intervals to calculate "retirement
13 ratios." These retirement ratios are then used in a chain calculation to calculate
14 an "observed life table" ("OLT"). The OLT is a series of percents surviving, by
15 age, reflecting the actual [retirement] experience recorded in a band of mortality
16 data.⁵⁶ The OLT can be smoothed and extended to zero using mathematical
17 extrapolation or by fitting to a preexisting standardized survival pattern. Mr.
18 Wiedmayer used Iowa curves, each with varying life assumptions to compare or
19 fit to the OLT.

20 **Q. What is an Iowa curve?**

21 A. An Iowa curve is a surrogate or standardized OLT based on a specific pattern of

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1 retirements around an average service life. The Iowa curves were devised over
2 60 years ago at what is now Iowa State University. They provide a set of
3 standard patterns of retirement dispersion. Retirement dispersion merely
4 recognizes that accounts are comprised of individual assets or units having
5 different lives. Retirement dispersion is the scattering of retirements by age for
6 the individual assets around the average service life for the entire group assets.
7 If one thinks in terms of a "bell shaped" curve, dispersion represents the
8 scattering of events around the average.

9 There are left-skewed, symmetrical and right-skewed curves known,
10 respectively, as the "L curves," "S curves" and "R curves."⁵⁷ A number identifies
11 the range of dispersion. A low number represents a wide pattern and high
12 number a narrow pattern. The combination of one letter and one number defines
13 a dispersion pattern. The combination of an average service life with an Iowa
14 curve provides a survivor curve depicting how a group of assets will survive, or
15 conversely be retired, over the average service life.

16 **Q. Can you provide an example of an Iowa curve?**

17 A. Yes. The following table contains a 5 S0 and 10 S0 life and curve. I have
18 included two combinations to demonstrate that these curves can be calculated
19 with various alternative life assumptions. The percent surviving represents the

⁵⁶ National Association of Regulatory Utility Commissioners, Public Utility Depreciation Practices, August 1996 ("NARUC Manual"), p. 322.

⁵⁷ There is also a set of Origin Modal ("O") curves which are essentially negative exponential curves.

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amount surviving at each age interval shown in the first column. Notice that the 5 S0 life and curve sums to the 5 year average service life which would be used in the depreciation calculations and the 10 S0 life and curve sums to a 10 year average service life.

Table 9

<u>Survivor Curves</u>		
<u>Age</u>	5 S0	10 S0
	<u>Percent Surviving</u>	<u>Percent Surviving</u>
0.5	0.99	1.00
1.5	0.92	0.98
2.5	0.83	0.94
3.5	0.70	0.90
4.5	0.57	0.85
5.5	0.43	0.80
6.5	0.30	0.74
7.5	0.17	0.67
8.5	0.08	0.60
9.5	0.01	0.53
10.5		0.47
11.5		0.40
12.5		0.33
13.5		0.26
14.5		0.20
15.5		0.15
16.5		0.10
17.5		0.06
18.5		0.02
19.5		<u>0.00</u>
Total	5.00	10.00

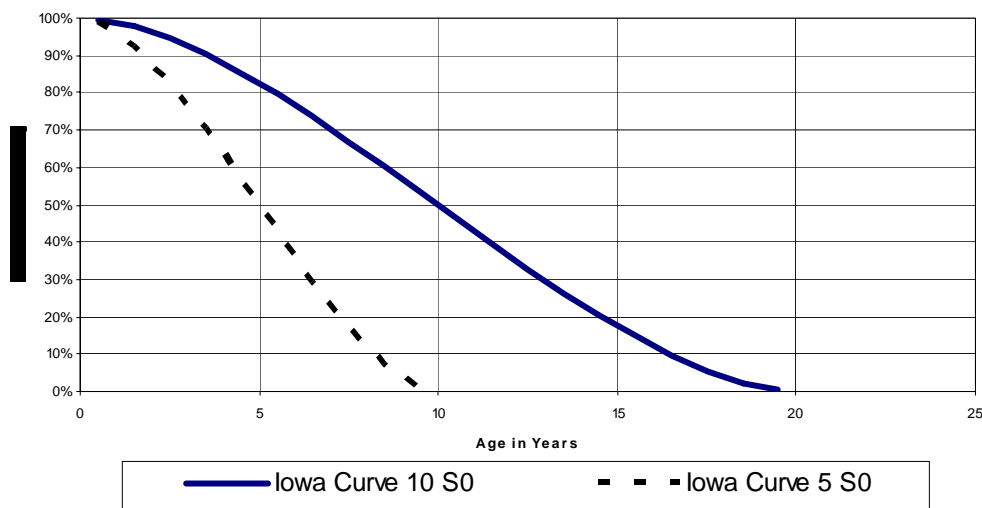
Q. Why do you call tables of numbers, such as the ones above, curves?

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A. Because when they are plotted on charts with the x-axis representing “age” and the y-axis representing “percent surviving” they appear as curves as shown below:

Table 10

Example of Same Curve With Different Lives



Q. Can you provide an example of how Mr. Wiedmayer used the actuarial retirement rate approach?

A. I will use account 355 – Poles and Fixtures, Wood as an example to explain Mr. Wiedmayer’s approach and also to explain why I disagree with Mr. Wiedmayer’s approach.

Q. What band of retirement experience did Mr. Wiedmayer use to analyze this account?

A. Mr. Wiedmayer used the 1973-2001 experience band to analyze the account. Mr. Wiedmayer’s resulting OLT is attached as Exhibit____(MJM-6). This was

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1 obtained from Mr. Wiedmayer's study.

2 **Q. Is there anything that the reader should make note of regarding this OLT?**

3 A. Yes, note that on page 2 of Exhibit____(MJM-6), the OLT in the far right column
4 goes to eight (8) percent surviving at the 78.5 age interval. The significance of
5 this fact will become apparent later in my testimony.

6 **Q. Please explain how to interpret Mr. Wiedmayer's chart**

7 A. The series of "Xs" represents the OLT, and the smooth curve represents Mr.
8 Wiedmayer's 48 R1.5 life and curve recommendation for this account.

9 **Q. How did Mr. Wiedmayer arrive at his 48 R1.5 recommendation?**

10 A. Mr. Wiedmayer states that for this account "The survivor curve estimate is based
11 on the statistical indication for the period 1973 through 2001. The Iowa 48 R1.5
12 is an excellent fit of the significant portion of the original survivor curve."⁵⁸

13 **Q. How did Mr. Wiedmayer select a 48 R1.5 life and curve?**

14 A. Mr. Wiedmayer selected a 48 R1.5 life and curve by fitting various Iowa curves to
15 the OLT. Then he selected a 48 R1.5 and plotted it on the graph.

16 **Q. How did Mr. Wiedmayer fit Iowa curves to the OLT?**

17 A. "The original survivor curves [OLTs] shown in the Depreciation Study and
18 Addendum are fit to the Iowa curves visually using a proprietary screen matching
19 program."⁵⁹ In other words, Mr. Wiedmayer used an "eyeball" approach.

20 **Q. Was Mr. Wiedmayer able to determine the statistical "best fit" to the OLTs**
21 **using the visual approach?**

⁵⁸ Attachment LLR-4, page II-25.

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1 A. No.

2 **Q. Is Mr. Wiedmayer's software capable of providing a statistical best fit?**

3 A. Yes. "Gannett Fleming's software does produce statistical best fit Iowa curves
4 for each plant account,"⁶⁰ however, Mr. Wiedmayer apparently did not refer to or
5 rely upon this feature of his in-house software.

6 **Q. Were you able to determine a best fit?**

7 A. Yes. My software statistically fits Iowa curves to OLTs using least squared
8 differences as the fit criteria. This is a fairly standard approach.

9 **Q. Is Mr. Wiedmayer's 48 R1.5 recommendation the best fit to the OLT he**
10 **shows on his chart?**

11 A. No. The statistical best fit to the OLT shown on Mr. Wiedmayer's chart is a 70 L0
12 life and curve.

13 **Q. How did Mr. Wiedmayer make such an error?**

14 A. This error resulted from Mr. Wiedmayer's use of the visual method.

15 **Q. What is your opinion of Mr. Wiedmayer's presentation from an analytical**
16 **standpoint?**

17 A. Mr. Wiedmayer's partial presentation is misleading from an analytical standpoint,
18 particularly if a visual fitting approach is used. It is appropriate to see all of the
19 data, before making any decisions concerning visual fits.

20 **Q. How much of the complete OLT did Mr. Wiedmayer exclude from his chart?**

21 A. Exhibit____(MJM-8) demonstrates the portion of the OLT from account 355 that

⁵⁹ Response to MJM 1-18 (emphasis added).

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1 Mr. Wiedmayer excluded.

2 **Q. If Mr. Wiedmayer had not excluded a portion of the OLT for account 355**
3 **and also had obtained the best fit to all of the data, what would be the**
4 **result?**

5 A. The result is a 46 R2 life and curve, which is actually shorter than Mr.
6 Wiedmayer's recommendation.

7 **Q. Did Mr. Wiedmayer exclude substantial portions of the OLTs for other**
8 **accounts?**

9 A. Yes, Mr. Wiedmayer excluded substantial portions of the OLTs for several other
10 accounts; for example, accounts 353, 362, 367, 371 and 397. Many of these are
11 significant accounts in terms of dollars.

12 **Q. What would have been the result if Mr. Wiedmayer had obtained a best fit to**
13 **the complete OLTs for these accounts?**

14 In general, the best fits to the complete OLTs for these accounts yield longer, not
15 shorter, lives.

16 **Q. Is that why you believe that Mr. Wiedmayer's approach is misleading?**

17 A. Yes, in general Mr. Wiedmayer's approach excluded portions of the OLT which, if
18 not excluded, would have resulted in longer life indications.

19 **Alternative Recommendations**

20 **Q. Mr. Majoros, based on your identification of this problem in Mr.**
21 **Wiedmayer's study, have you determined an alternative set of service lives**

⁶⁰ Response to MJM 2-71.

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1 **and Iowa curve recommendations?**

2 A. Yes, I have.

3 **Q. Did you conduct any independent analyses?**

4 A. Yes. I conducted independent retirement rate analyses as described above. I
5 used industry life data to set the upper and lower fitting parameters in my
6 analyses. In other words, I obtained industry statistics to determine the shortest
7 and longest life reported by the industry for each account. I set the parameters in
8 my software to determine the best life fit for each Iowa curve within those upper
9 and lower life boundaries. Therefore, even if the data would support a much
10 longer life, the curve fitting process ends at the upper limit of the industry range.

11 **Q. Is the industry data included in your study?**

12 A. Yes, the industry data is included in the study, but the individual company names
13 are not shown because the study, which is prepared by the Edison Electric
14 Institute, is labeled as confidential.

15 **Q. Did you consider any other information?**

16 A. Yes. I propounded, and APS responded to, several data requests designed to
17 learn more about the Company's life extension programs and other plans. These
18 data requests were MJM 1-4, 1-5, 1-6, 1-7, 1-11, 1-12, 1-39, 1-40, 1-57, 1-58, 2-
19 68, 2-69, and 2-76.

20 **Q. How did you arrive at your alternative recommendations?**

21 A. First, I grouped the accounts and subaccounts into the same study groups
22 identified by Mr. Wiedmayer. The groups are:

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Wiedmayer Study Groups

1. Mass accounts for which statistical analysis was primary basis for estimates.⁶¹
2. Life Span Accounts.⁶²
3. Amortization accounts.⁶³
4. Mass accounts based on judgments incorporating the nature of the plant and equipment, reviews of historical retirement data and general knowledge of service lives for similar equipment in other electric companies.⁶⁴

Q. What was your next step?

A. Based on my acceptance of the Company's life spans, I eliminated the Life Span Account group from my study.

Q. Would you please list, by group, the remaining accounts you are addressing?

A. Yes, I will summarize and discuss each group individually. The first group is mass accounts for which statistical analysis was the primary basis for estimates.⁶⁵ This group contains the following accounts:

⁶¹ Attachment LLR-4, page II-24.

⁶² Id., page II-25.

⁶³ Id., page II-29.

⁶⁴ Id.

⁶⁵ Id., page II-24.

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**Mass Accounts for Which Statistical Analysis
Was the Primary Basis for Mr. Wiedmayer's Estimates**

Transmission Plant

353 – Station Equipment

355 – Poles and Fixtures – Wood

Distribution Plant

362 – Station Equipment

364 – Poles, Towers and Fixtures – Wood

365 – Overhead Conductors and Devices

366 – Underground Conduit

367 – Underground Conductors and Devices

368 – Line Transformers

370 – Meters

371 – Installations on Customers Premises

373 – Street Lighting and Signal Systems

General Plant

390 – Structures and Improvements

397 – Communication Equipment

Q. Do you have any general comments regarding these accounts?

A. Yes. In most cases, Mr. Wiedmayer excluded a substantial portion of the OLT for the accounts on his charts, and also, in most cases his recommended life and curve is inaccurate as result of his visual method.

Q. Did you conduct actuarial retirement rate studies for these accounts?

A. Yes, I did. These studies and the related charts are included in Exhibit____(MJM-3) which contains all of my actuarial analyses in chronological order by account number.

Q. Have you compared your results to Mr. Wiedmayer's proposals?

A. Yes. They are compared on Statement B of Exhibit____(MJM-3).

Q. What do you recommend?

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1 A. I recommend the statistical best fit results based on full OLT data. These are the
2 accounts that Mr. Wiedmayer designated as being most appropriate for statistical
3 analysis, thus, I recommend the statistical best fit. Please refer to the individual
4 account discussions in Exhibit____(MJM-3) for a more detailed description of my
5 disagreements with Mr. Wiedmayer.

6 **Q. What is the next group that you studied?**

7 A. The next group consists of the accounts for which Mr. Wiedmayer exercised
8 judgment. They are:

**Mass Accounts for Which Mr. Wiedmayer
Considered Statistical Analysis to be Inconclusive**

Transmission Plant

352 - Structures and Improvements
352.5 - Structures and Improvements - SCE 500 KV Line
353.5 - Station Equipment - SCE 500 KV Line
354 - Towers and Fixtures
354.5 - Towers and Fixtures - SCE 500 KV Line
355.1 - Poles and Fixtures - Steel
355.5 - Poles and Fixtures - SCE 500 KV Line
356 - Overhead Conductors and Devices
356.5 - Overhead Conductors and Devices - SCE 500 KV Line
357 - Underground Conduit
358 - Underground Conductors and Devices

Distribution Plant

361 - Structures and Improvements
364.1 - Poles and Fixtures - Steel
369 - Services
370.1 - Electronic Meters

32 **Q. Did you review Mr. Wiedmayer's actuarial retirement rate studies for this**
33 **group of accounts?**

34 A. Yes.

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1 **Q. What did you find?**

2 A. Again, Mr. Wiedmayer excluded substantial portions of the OLT for several
3 accounts.

4 **Q. Did you conduct actuarial retirement rate studies based on the full OLT**
5 **data?**

6 A. Yes, I did.

7 **Q. What were your results?**

8 A. Exhibit____(MJM-3) also shows the results of my actuarial analyses for these
9 accounts.

10 **Q. Do you also recommend that the best fit result be adopted for all of these**
11 **accounts?**

12 A. No. In fact, I accepted all of Mr. Wiedmayer's proposals for these accounts
13 except for electronic meters. Mr. Wiedmayer proposed to reduce the life from 26
14 to 12 with no support for that account. I recommend retention of the existing 26
15 years.

16 **Q. Does this conclude your discussion of your survivor curve**
17 **recommendations?**

18 A. Yes.

19 **Q. What is the overall result?**

20 A. I calculated remaining lives using my recommended survivor curves. These
21 calculations were made using the same procedures as Mr. Wiedmayer and are
22 included in Exhibit____(MJM-3).

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Depreciation Rate Calculations

Q. Does APS maintain its book depreciation reserve by plant account?

A. No.⁶⁶

Q. How did Mr. Wiedmayer calculate his estimated reserve for each plant account for purposes of calculating his proposed depreciation rate?

A. I am not sure how Mr. Wiedmayer estimated the reserve for each plant account.

In Data Requests MJM 1-2 and MJM 3-85 I requested an electronic version of all

of Mr. Wiedmayer's tabulations, with all formulae intact. While I was provided

with an electronic version of Mr. Wiedmayer's rate calculations, the actual

amounts are shown as hard coded amounts. Hence, I do not know how Mr.

Wiedmayer estimated his reserve amounts.

Q. Have you reallocated the reserve amounts between plant accounts?

A. Yes. I allocated the reserves by function to plant accounts based on theoretical

reserves developed using my recommended parameters. These amounts were

then used to calculate my recommended remaining life depreciation rates.

Q. Have you calculated recommended depreciation rates for APS?

A. Yes. My depreciation rate calculations are shown on Statement A of

Exhibit____(MJM-3).

PWEC Depreciation Rates

Q. Have you reviewed the Company's requested depreciation rates for the Pinnacle West assets?

⁶⁶ Response to MJM 1-30.

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1 A. Yes I have. The Company's proposed rates for the PWEC assets are developed
2 in the Depreciation Study Addendum portion of Attachment LLR-4. The plant in
3 question consists of both Other Production and Transmission related plant. The
4 proposed depreciation rates are straight-line remaining life rates.

5 **Q. How did Mr. Wiedmayer analyze the PWEC Other Production plant**
6 **accounts?**

7 A. As with the APS production plant , Mr. Wiedmayer used the life span method.

8 **Q. What life spans does Mr. Wiedmayer propose for these accounts?**

9 A. Mr. Wiedmayer proposes a 32-year life span for Redhawk Combined Cycle Units
10 1 and 2, and 30-year life spans for West Phoenix Combined Cycle Unit 4 and
11 Saguaro Combustion Turbine Unit 3.

12 **Q. Do you agree with Mr. Wiedmayer's proposed life spans for this plant?**

13 A. I do not agree with the life spans used by Mr. Wiedmayer for these units. They
14 are too short. As discussed above, my National Study supports life spans of
15 around 46 years for Other Production plant. Mr. Wiedmayer is proposing life
16 spans of 30 and 32 years. The Company does not support these life spans. In
17 fact, the Depreciation Study Addendum states, "The estimated retirement dates
18 should not be interpreted as commitments to retire these plants on these dates,
19 but rather, as reasonable estimates subject to modification in the future as
20 circumstances dictate."⁶⁷

21 **Q. What life spans do you recommend?**

⁶⁷ Attachment LLR-4, Depreciation Study Addendum, page II-4.

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A. Mr. Wiedmayer used a 55-year life span for combined cycle equipment in his study of APS, and a 45-year life span for combustion turbine equipment. To maintain consistency I recommend the same for the PWEC plant. My recommendations are compared to Mr. Wiedmayer's in Table 11 below.

Table 11

<u>Other Production</u>	<u>Company Proposed Life Span</u>	<u>Snavelly King Recommended Life Span</u>
Redhawk CC Units 1 & 2	32 years	55 Years
West Phoenix CC Unit 4	30 years	45 Years
Saguaro CT Unit 3	30 years	55 Years

Q. Do the depreciation rates for the PWEC assets include a provision for net salvage?

A. No, they do not. As explained on page II-5 of the Depreciation Study Addendum portion of Attachment LLR-4, "PWEC will treat all removal costs as a current period expense as incurred consistent with SFAS 143. The treatment of cost of removal as an expense is a departure from the typical accounting treatment used for regulatory purposes. However, since these facilities are owned by PWEC, a company whose assets are not regulated by the Arizona Corporation Commission, the Company is compelled to adhere to SFAS 143."⁶⁸

Q. What is the basis for Mr. Wiedmayer's proposed lives for the transmission

⁶⁸ Attachment LLR-4, Depreciation Study Addendum, page II-5.

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plant accounts?

A. Mr. Wiedmayer's proposed service life estimates are based on judgment which considered a number of factors, including statistical analyses of historical and projected plant accounting data for Redhawk, current Company policies and outlook as determined during field reviews of the property, conversations with management, and survivor curve estimates from previous studies of this company and other electric companies.⁶⁹

Q. On an account by account basis, how do Mr. Wiedmayer's proposed life estimates compare with those he proposed for the APS plant?

A. Mr. Wiedmayer is proposing the same lives and curves for the PWEC assets as he is proposing for the APS assets. Table 12 below summarizes that comparison:

Table 12

<u>Account</u>	<u>Wiedmayer</u>	
	<u>PWEC Proposal</u>	<u>APS Proposal</u>
353 – Station Equipment	42-R3	42-R3
355 – Poles & Fixtures, Steel	55-R3	55-R3
356 – Overhead Conductors & Devices	55-R3	55-R3

Q. How do these lives compare with your recommendations for the APS plant accounts?

⁶⁹ Id., page II-3.

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1 A. I have agreed with Mr. Wiedmayer's selected life and curve for accounts 355 and
2 356. However, I have recommended a 57-R1.5 life and curve for APS' account
3 353.

4 **Q. What do you recommend for the PWECC transmission assets?**

5 A. Consistent with my recommendations for APS plant, I recommend a 57-R1.5 life
6 and curve for account 353. I accept Mr. Wiedmayer's 55-R3 life and curve for
7 accounts 355 and 356 as I did in the APS study.

8 **SUMMARY**

9 **Q. Please summarize your recommendations.**

10 A. My recommendations are individually discussed in my testimony above and in
11 my exhibits. In general:

- 12 • I have addressed the Company's SFAS No. 143 proposal, and found that
13 its depreciation study results in higher charges to ratepayers than would
14 result if APS had actual legal obligations for a majority of its plant.
- 15 • APS proposal is inconsistent with the principles of SFAS No. 143 and
16 FERC Order No. 631.
- 17 • I have removed net salvage as a component of the Company's
18 depreciation rates.
- 19 • I have identified and recommended a specifically identifiable net salvage
20 allowance in conformance with FERC Order No. 631, based on a five-year
21 average of actual experience. Due to the Company's experience, on
22 average, of positive net salvage, I recommend this allowance to be \$0.

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1 • I have accepted the Company's life spans for its production plant
2 functions.

3 • I have performed actuarial analysis of APS' transmission, distribution and
4 general plant and have calculated new depreciation rates based on my
5 findings.

6 • I have reviewed the Company's proposal regarding the PWEC assets and
7 conformed the life proposals to the APS proposals.

8 My recommendations result in a \$240.3 million depreciation expense accrual.
9 This is \$47.4 million less than the Company's proposal. My recommendations
10 also result in a \$27.8 million expense for the PWEC which is \$13.7 million less
11 than the Company's request.

12 **Q. Does this conclude your testimony?**

13 **A. Yes, it does.**